



NATIONAL COMMISSION ON MILITARY, NATIONAL, AND PUBLIC SERVICE

Public Minutes of December 2018 Commission Meeting

The National Commission on Military, National, and Public Service (the Commission) held a meeting on December 12-14, 2018, at the Commission's offices in Arlington, VA. The meeting concerned organizational and other pre-decisional and deliberative matters and was closed to the public pursuant to Public Law 114-328, section 554(b)(3).

Attendance

Commissioners present:

- Mr. Edward Allard
- Mr. Steve Barney
- The Honorable Mark Gearan (by telephone as indicated)
- The Honorable Avril Haines (only Dec 13th and 14th)
- The Honorable Dr. Joseph Heck
- Ms. Jeanette James
- Mr. Alan Khazei
- Mr. Thomas Kilgannon
- Ms. Shawn Skelly
- The Honorable Debra Wada

Commissioner absent:

- The Honorable Dr. Janine Davidson

Staff present:

- Kent Abernathy, Executive Director
- Paul Lekas, General Counsel
- Jill Rough, Director of Research and Analysis
- Keri Lowry, Director of Government Affairs and Public Engagement
- Peter Morgan, Director of Operations
- Other Commission staff

December 12, 2018

Business Meeting

The Commission convened at approximately 0830 ET for a business meeting. All Commissioners were present except for Dr. Davidson and Ms. Haines. Vice Chair Gearan participated by telephone. Vice Chair Wada joined the meeting during the Chairman's remarks.

The Chairman moved to close this and other meetings to occur on December 12-14 because pre-decisional and organizational matters would be deliberated. A motion was made and seconded, and all Commissioners present agreed.

Approval of Minutes

Chairman Heck then moved to approve minutes from the November 2018 Commission meeting. The Commission voted unanimously to approve the November 2018 minutes with minor technical edits.

Chairman's Remarks

Chairman Heck thanked staff for its work on the interim report. He provided the Commission with updates on the status of the interim report, which would be sent to the printer in the near term and released to the public on January 23, 2019.

Overview of December Meeting Agenda

Mr. Abernathy reviewed the agenda for the December meeting.

Research Update: Public Comments and Public Opinion Data

Dr. Rough, assisted by members of the research team, briefed the Commission on the status of public comments, the research team's ongoing work to analyze those comments, and ongoing efforts to generate additional public opinion data on issues within the Commission's mandate. The briefing lasted from approximately 0845-0945 ET, with Vice Chair Gearan participating by phone.

Work Group Deliberations

From approximately 1000-1215 ET, Commissioners met in Work Groups to deliberate issues concerning the matters within the scope of their respective Work Groups. Accounts of these sessions are set forth in internal memoranda for the record (MFRs).

Media Training

From 1300-1400 ET, Marsha Catron and Erin McPike, the Commission's soon-to-be onboarded public relations consultants, provided Commissioners with media training.

Meeting with Barbara Stewart

From approximately 1415-1515 ET, the Commission held a discussion with Barbara Stewart, the Chief Executive Officer of the Corporation for National and Community Service (CNCS). An account of this discussion is set forth in a separate MFR.

National Service Discussion

Dr. Rough led a discussion with the Commission around issues related to national service policy alternatives. All Commissioners except for Ms. Haines participated in this discussion.

Meeting with Mike McCord

From approximately 1630-1715 ET, the Commission held a discussion with Mike McCord, a member of the National Defense Strategy Commission. An account of this discussion is set forth in a separate MFR.

December 13, 2018

Work Group Deliberation

At approximately 0800 ET, Commissioners Haines, James, Khazei, Kilgannon, and Skelly held a one-hour meeting of the Ends, Ways, and Means Work Group. From approximately 0900-1000 ET, Commissioners met in Work Groups to deliberate issues concerning the matters within the scope of their respective Work Groups. Accounts of these sessions are set forth in internal MFRs.

Meeting with U.S. Public Health Service Corps

The Commission reconvened at 1000 ET on December 13, 2018, to meet with representatives from the U.S. Public Health Service Corps: Deputy Surgeon General, Rear Admiral Sylvia Trent-Adams and the Director for the Division of Commissioned Corps Personnel and Readiness, Rear Admiral Joan Hunter. An account of this discussion is set forth in a separate MFR.

Update on Government Affairs and Public Engagement

From approximately 1215-1300 ET, the Commission received a briefing from the Commission's Government Affairs and Public Engagement (GPE) staff. All Commissioners except for Vice Chair Gearan and Dr. Davidson were present; Ms. Haines joined the session at approximately 1235. The briefing addressed planning for the interim report release event, public hearings to occur in the first half of 2019, social media activity, and congressional engagement.

Roundtable on Disaster Assistance

From approximately 1300-1500 ET, the Commission held a discussion with a panel of experts on federal disaster responses. Attending were Patrick Hernandez, the FEMA Deputy Assistant Administrator; Jim Stahlman, the DOD Director of Domestic CBRN Response and Preparedness Policy; and Rear Admiral Stephen Redd, the CDC Director of the Office of Public Health Preparedness and Response. An account of this discussion is set forth in a separate MFR.

Call with Meg Garlinghouse

From approximately 1515-1545 ET, the Commission held a discussion with Meg Garlinghouse from LinkedIn by videoconference. An account of this discussion is set forth in a separate MFR.

Work Group Deliberations

From approximately 1545-1715 ET, Commissioners met in Work Groups to deliberate issues concerning the matters within the scope of their respective Work Groups. Accounts of these sessions are set forth in internal MFRs.

December 14, 2018

Panel with Public Service Advocates

The Commission reconvened at 0900 ET on December 14, 2018, for a panel discussion on public service issues with the following participants: Jason Briefel, Executive Director of the Senior Executives Association; Dustin Brown, Senior Fellow, Volcker Alliance; Troy Cribb, Director of Policy, Partnership for Public Service; John Palguta, Partnership for Public Service; Chris Mihm, Managing Director for Strategic Issues, Government Accountability Office; and Sally Jaggar, National Academy of Public Administration. An account of this conversation is set forth in a separate MFR.

Employment Issues for Veterans

Annie Rorem, Deputy Director of Research, introduced a discussion on employment issues affecting veterans. The discussion lasted from approximately 1045 to 1145 ET. All Commissioners physically present for the December meeting participated with the exception of Vice Chair Gearan; Ms. Haines arrived partway through the discussion.

Briefings by Work Group Chairs

From approximately 1145-1230 ET, the Commission received briefings from chairs of each of the Commission's three work groups: Vice Chair Wada, Chair of the Selective Service System Work Group (SSS WG); Mr. Barney, Member of the Propensity to Serve Work Group (P2S); and Ms. Haines, Chair of the Ends, Ways, and Means Work Group (EWM).

Executive Session

From approximately 1230-1330 ET, Commissioners held an executive session outside the presence of staff.

Parameters Discussion

From approximately 1345-1500 ET, Dr. Rough led a discussion with the Commission focused on parameters for evaluating large-scale proposals.

Work Group Deliberations

At approximately 1430 ET, Commissioners Haines, James, Khazei, Kilgannon, and Skelly held a meeting of the Ends, Ways, and Means Work Group. An account of this session is set forth in internal MFR.

Prepared by Paul Lekas, General Counsel

Adopted by the Commission on January 23, 2019